# TOWN OF HANSON REVIEW & ANALYSIS OF FINANCIAL CONDITIONS

Presented By

John Madden

December 12, 2023



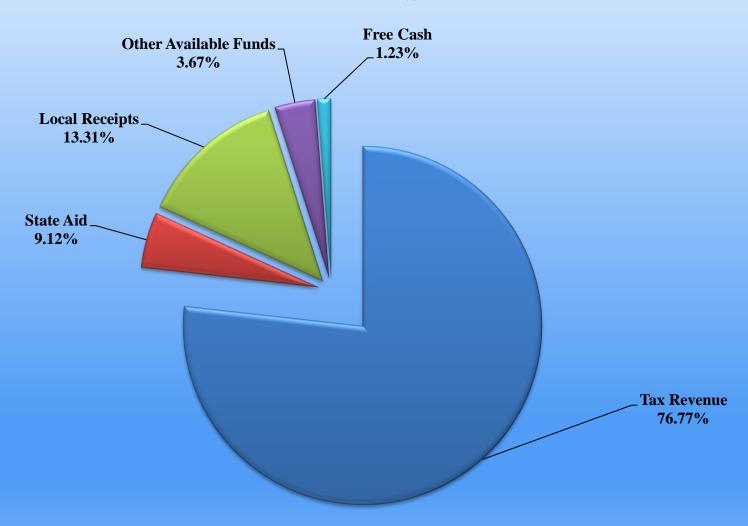
## PROCESS STEPS

- Reviewed and identified financial trends over the past five years,
- Analyzed various documents and official statements submitted to the Department of Revenue,
- Met with the Town Administrator and various department heads,
- Projected forward five years of budgets, based on trends and my own recommendations,
- o Considered the possibility of an override in the future.

#### **REVENUES**

- Taxation
  - Real Estate
  - Personal Property
- State Aid
  - Chapter 70
  - Unrestricted General Government Aid
  - Local Program Reimbursements
- Local Receipts
  - Motor Vehicle Excise
  - Meals Excise, Rentals, Fees, Licenses & Permits, Investment Income
- Other Financing Sources
  - Free Cash
  - Stabilization, Fire Apparatus Fund, Trust Funds

## Fiscal Year 2024 Revenue Sources



#### **TAXATION**

## Real Estate Tax

- Town-Wide Levy limited by provisions of Proposition 2 ½.
- Individual Tax Bill = Property Value/1,000 x Tax Rate
- FY 2024 Levy Limit =
  - FY 2023 Levy Limit + 2.5% Increase + New Growth + Debt Exclusions
- FY 2023 Levy Limit \$25,405,077
- 2.5% Increase \$635,127
- New Growth \$316,309
- Debt Exclusions \$535,430
- FY 2024 Levy Limit \$26,891,943

#### STATE AID

- FY 2024 Local Aid \$1,761,054
  - Represents 4.40% increase over FY 2023
    - Five Year average increase 3.24%
  - Chapter 70 89.46% increase over FY 2023
    - Five Year average increase 4.68%
  - Unrestricted General Government Aid 3.20% increase over FY 2023
    - Five Year average increase 2.96%

#### LOCAL RECEIPTS

- FY 2023 Local Receipts (net of Water SR) \$3,078,478
  - Represents 22.42% increase over FY 2022 \$563,889
    - Five Year average increase 10.03%
- FY 2023 Motor Vehicle Excise \$1,785,524
  - Comprises 58% of Total Local Receipts
  - Represents 1.79% decrease over FY 2022
    - Five Year average increase 0.99%
- FY 2023 Meals Excise \$82,399
  - Comprises 58% of Total Local Receipts
- FY 2023 Investment Income \$227,227
  - Represents 1,326.78% increase over FY/2022 \$211,302

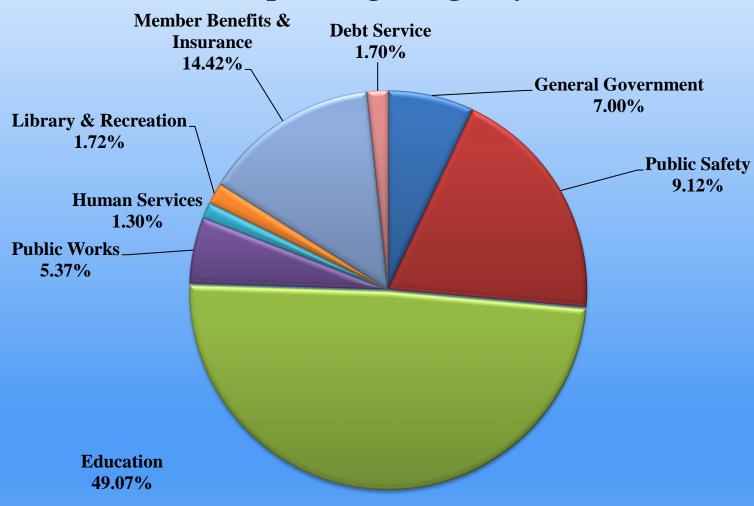
#### OTHER FINANCING SOURCES

- Ambulance Receipts RRFA
  - Established to provide offset funding for ambulance operations and purchase/replacement of ambulance equipment.
    - \$791,000 collected in FY 2023
    - Used to offset Fire Department operating expenses and capital expenditures
    - FY 2024 \$725,000 used to offset Fire Department operating expenses
    - Five Year average appropriated \$577,000
- Title V Septic Program RRFA
  - Established to provide offset funding for replacement of residential septic systems program.
    - Covers costs of Long-term debt associated with the program
    - FY 2024 \$152,2500 used to offset Debt and Interest expenses

#### OTHER FINANCING SOURCES

- Free Cash
  - Classified as One-time Revenue. Basically an "accident" of budgeting.
    - More revenue collected than anticipated
    - Less expended than voted at Town Meeting
  - Division of Local Services Best Practices Recommendation
    - "As a nonrecurring revenue source, free cash should be restricted to paying one-time expenditures, funding capital projects, or replenishing other reserves".
  - Use of Free Cash to Fund Operating Budget.
    - FY 2024 Free Cash Utilized \$357,453
    - Use to balance Operating Budget increased by 35% over FY 2023

## Fiscal Year 2024 Operating Budget by Function



#### GENERAL OPERATING BUDGET

• Three Year Average Increases

<ul> <li>General Government</li> </ul>	4.98%
• Public Safety	7.19%
• Education	7.08%
• Public Works	13.35%
• Human Services	12.74%
• Library & Recreation	5.07%//
• Debt Service	(12.03)%
• Employee Benefits & Insurance	7.26%

#### GENERAL OPERATING BUDGET

- FY 2024 Operating Budget (net of Water) \$32,241,150
  - Represents an overall increase of 5.88% over FY 2023
    - Town Increase over FY 2023 2.55%
    - Vocational Education Increase over 2023 7.03%
    - WHRSD Increase over FY 2023 4.80%
      - Three Year average increase DESE Local Contribution Determination 4.39%
  - Other Budgetary Highlights
    - Regional Old Colony Call Center (ROCCC) Increase over FY 2023 \$200,000
    - Plymouth County Retirement Increase over FY 2023 11.23%
    - Snow & Ice Increase over FY 2023 0.00%
      - Artificially low Utilizing MGL Chap 44, sec 31D

#### REVENUE BUDGET

## • Projected Revenue Increases

•	New Growth	Fixed
•	Chapter 70	3.00%
•	Undistributed Gen'l Government Aid	2.96%
•	Veterans Benefits	(1.00)%
•	Motor Vehicle Excise	1.00%
•	Penalties & Interest on Taxes	8.42%
•	Payments in Lieu of Taxes	5.00%
•	Fees	1.00%
•	Rentals	10.0%
•	Other Departmental Revenue	2.00%
•	Licenses & Permits	15.0%
•	Earnings On Investments	2.00%
•	All Other Categories	0.00%

### GENERAL OPERATING BUDGET

## • Projected Expense Increases

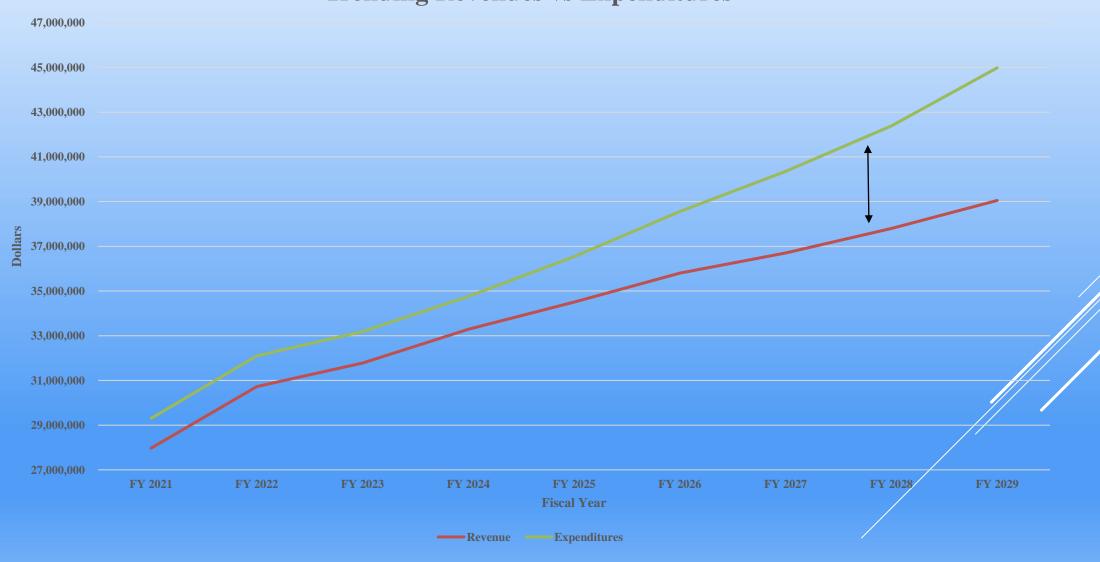
<ul> <li>General Government</li> </ul>	4.98%
• Public Safety	7.19%
• Education	7.08%
• Public Works	13.35%
<ul> <li>Human Services</li> </ul>	12.74%
<ul> <li>Library &amp; Recreation</li> </ul>	5.07%
• Debt Service	Fixed ///
• Employee Benefits & Insurance	7.26%
• State & County Assessments	1.75%
<ul> <li>Abatements &amp; Exemptions</li> </ul>	Fixed

#### Projection of Revenues vs. Expenditures Fiscal 2025 Through Fiscal 2029

(Summary)

Categories	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2025	2026	2027	2028	2029
Revenue Budget:					
Tax Revenue	27,939,236	29,057,881	29,921,009	30,801,825	31,941,870
State Aid Revenue	1,807,286	1,854,893	1,903,916	1,954,395	2,006,374
Local Receipts	4,761,965	4,887,899	4,880,816	5,044,281	5,102,279
Trans From Water Ent (Ind Costs)	0	0	0	0	0
Other Available Funds	780,500	779,640	768,950	748,450	727,950
Free Cash	0	0	0	0	0
Total Budgeted Revenue:	35,288,988	36,580,313	37,474,691	38,548,951	39,778,474
			<del>                                     </del>	<del></del>	421,943
		<del>                                     </del>	<del>                                     </del>		44,458,801
	432,613	380,950	139,450	118,950	98,450
C.I.P. Allocation	0	0	0	0	0//
	0	0	0	0	//0
Additional Articles	0	0	0	0	// 0
Total Budgeted Expenditures:	36,540,784	38,558,179	40,349,037	42,384,855	44,979,194
Surplus/(Shortfall):	(1,251,796)	(1,977,866)	(2,874,346)	(3,835,904)	(5,200,719)
Revenues vs Expenditures					<del>/</del>
Estimated New Growth in Dollars:	405.000	480.000	389,000	370,000	370,000
	Tax Revenue State Aid Revenue Local Receipts Trans From Water Ent (Ind Costs) Other Available Funds Free Cash Total Budgeted Revenue:  Expenditure Budget: Assessments & Other Charges Operating Expenses Debt Service C.I.P. Allocation Recurring Articles Additional Articles Total Budgeted Expenditures:	Revenue Budget: Tax Revenue State Aid Revenue Local Receipts Trans From Water Ent (Ind Costs) Other Available Funds Free Cash Total Budgeted Revenue:  Expenditure Budget: Assessments & Other Charges Operating Expenses Debt Service C.I.P. Allocation Recurring Articles Additional Articles Total Budgeted Expenditures:  Total Budgeted Expenditures:  (1,251,796) Revenues vs Expenditures	Revenue Budget:           Tax Revenue         27,939,236         29,057,881           State Aid Revenue         1,807,286         1,854,893           Local Receipts         4,761,965         4,887,899           Trans From Water Ent (Ind Costs)         0         0           Other Available Funds         780,500         779,640           Free Cash         0         0           Total Budgeted Revenue:         35,288,988         36,580,313           Expenditure Budget:         430,244         399,020           Operating Expenses         35,677,928         37,778,209           Debt Service         432,613         380,950           C.I.P. Allocation         0         0           Recurring Articles         0         0           Additional Articles         0         0           Total Budgeted Expenditures:         36,540,784         38,558,179           Surplus/(Shortfall):         (1,251,796)         (1,977,866)           Revenues vs Expenditures         (1,977,866)	Tax Revenue	Revenue Budget:           Tax Revenue         27,939,236         29,057,881         29,921,009         30,801,825           State Aid Revenue         1,807,286         1,854,893         1,903,916         1,954,395           Local Receipts         4,761,965         4,887,899         4,880,816         5,044,281           Trans From Water Ent (Ind Costs)         0         0         0         0           Other Available Funds         780,500         779,640         768,950         748,450           Free Cash         0         0         0         0         0           Total Budgeted Revenue:         35,288,988         36,580,313         37,474,691         38,548,951           Expenditure Budget:         430,244         399,020         437,618         414,405           Operating Expenses         35,677,928         37,778,209         39,771,969         41,851,500           Debt Service         432,613         380,950         139,450         118,950           C.I.P. Allocation         0         0         0         0           Recurring Articles         0         0         0         0           Additional Articles         0         0         0         0         0

Town of Hanson Trending Revenues vs Expenditures



### PRELIMINARY OUTLOOK

## **Operating Budget**

- Average annual increase 6.23%
- Not sustainable compared to annual increases in Town revenues
- \$357,453 of Free Cash used to supplement FY 2024 budget
- Discipline and realistic budget requests/approvals
- Operating Override ultimately necessary